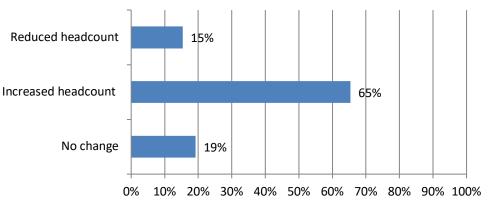


2021 Workforce Survey Results

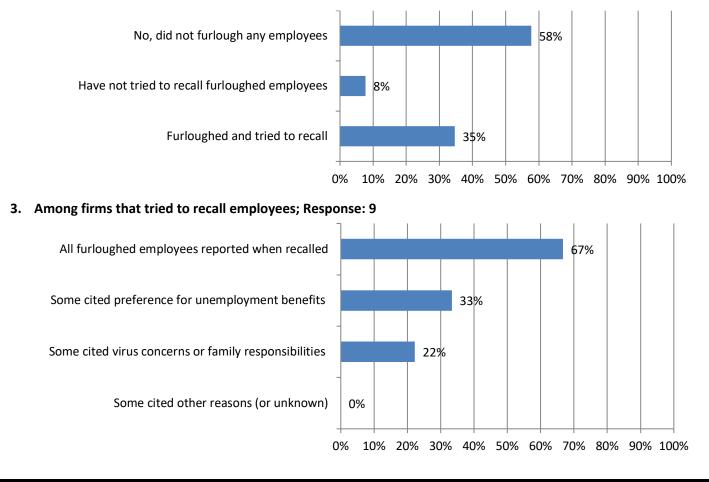
Michigan Results

Total responses: 26, but number varies by question.

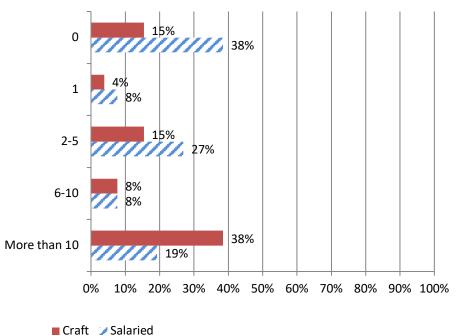
1. By what percentage has your firm's headcount changed in the past 12 months? Responses: 26



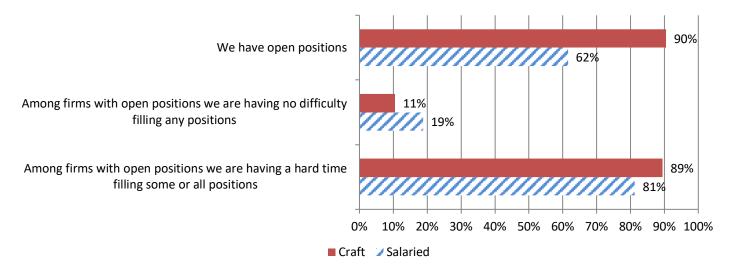
2. Did you furlough employees and then recall any in the past 12 months? (Mark all that apply) Responses: 26



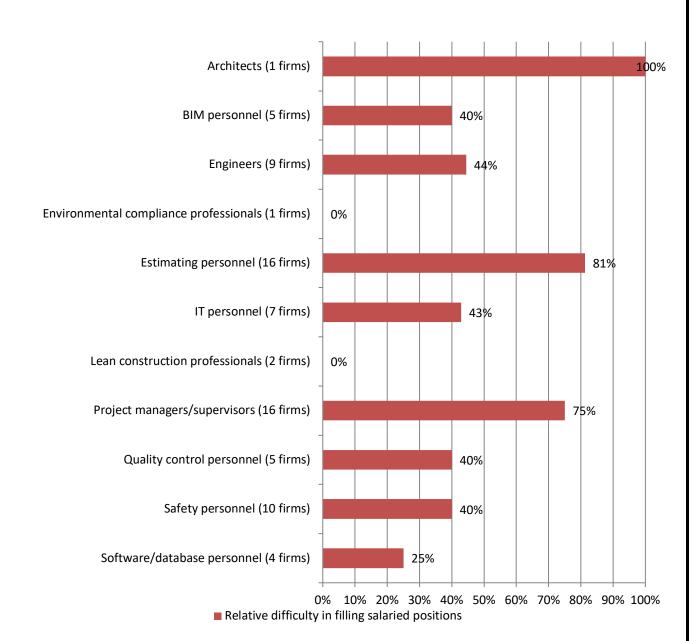
4. How many unfilled hourly craft or salaried positions did you have on June 30, 2021? Responses: 26 Salaried; 26 Craft



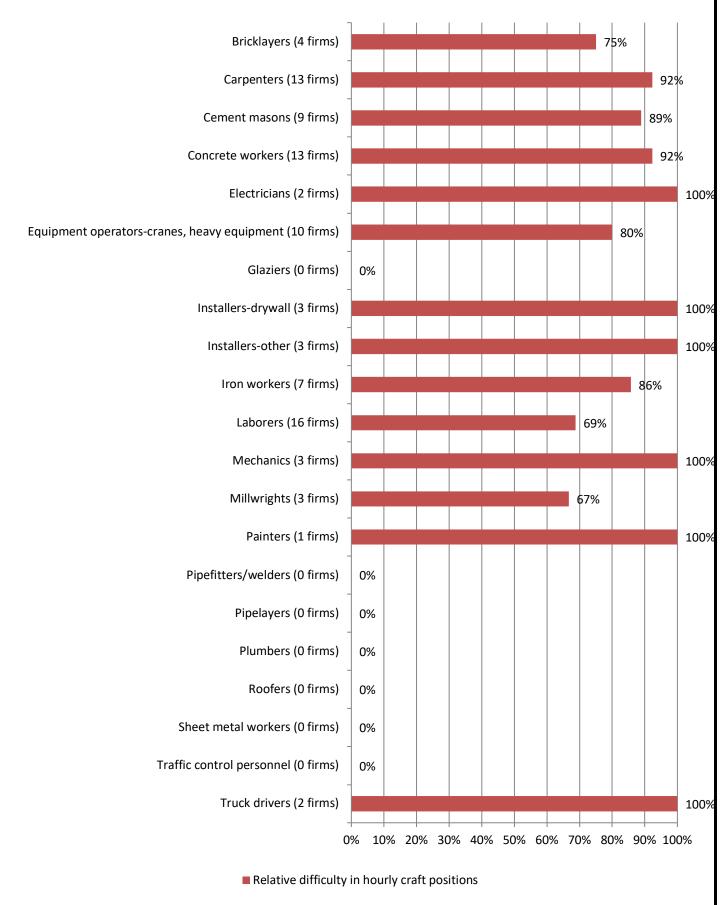
5. How would you describe your current situation in filling hourly craft or salaried positions? Responses: 26 Salaried; 21 Craft



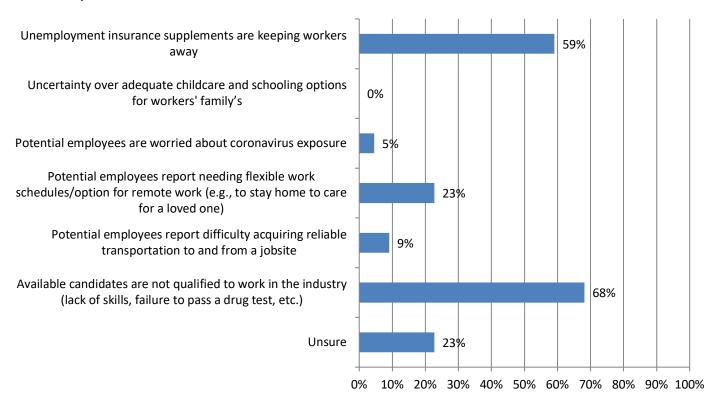
6. If your firm is having trouble filling <u>salaried</u> positions, please indicate all the position types you are having trouble filling (Mark all that apply): 24



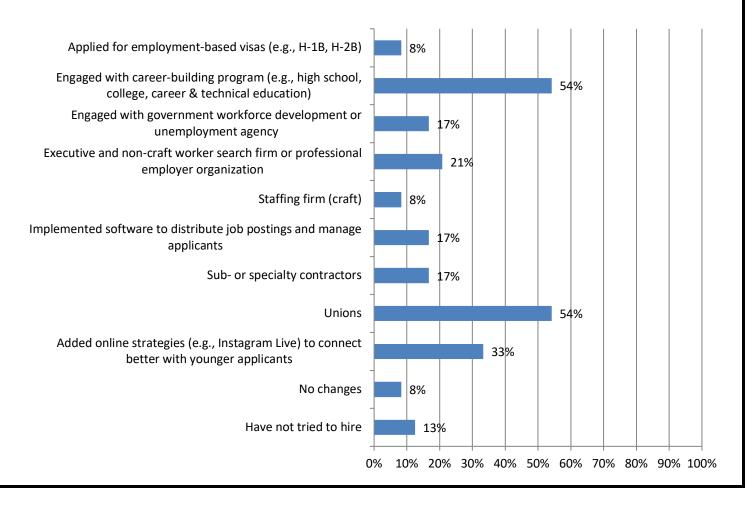
7. If your firm is having trouble filling <u>hourly craft</u> positions, please indicate all the position types you are having trouble filling (Mark all that apply). Responses: 19

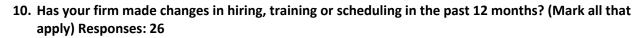


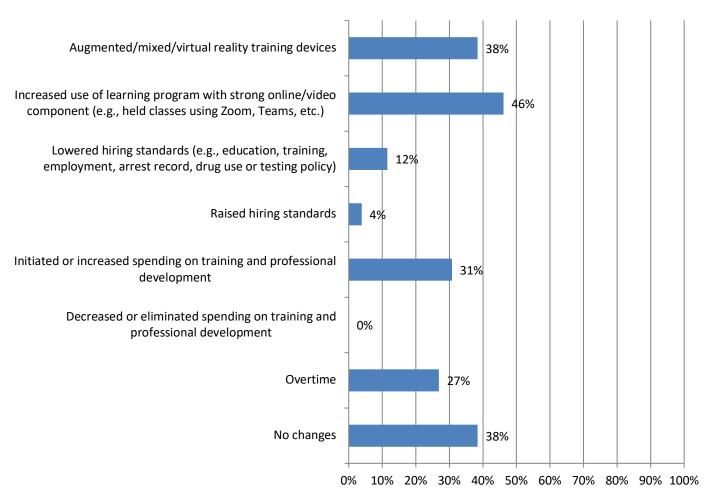
8. If you are having a hard time filling available positions, what are the reason(s)? (Mark all that apply) Responses: 26



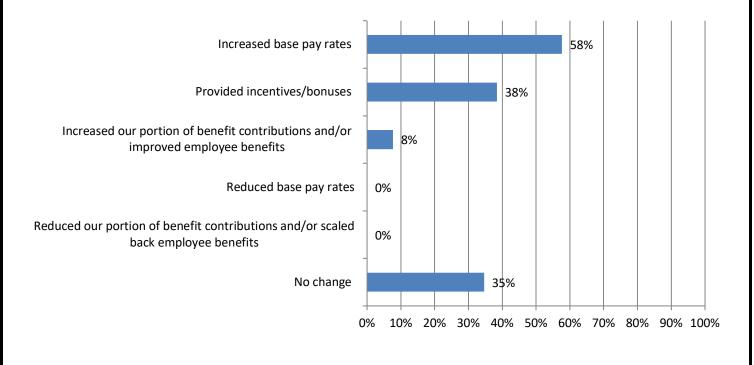
9. Has your firm added or increased use of the following to provide workers in the past 12 months? (Mark all that apply) Responses: 24



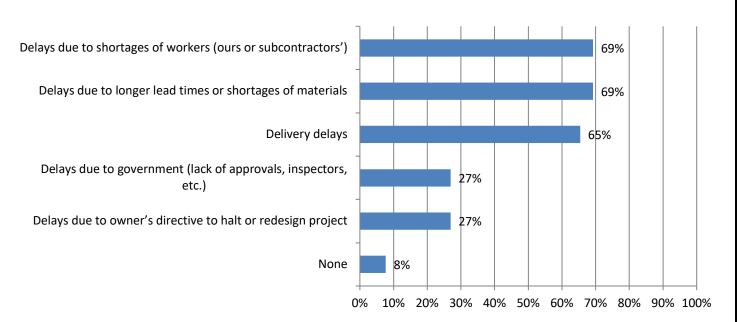




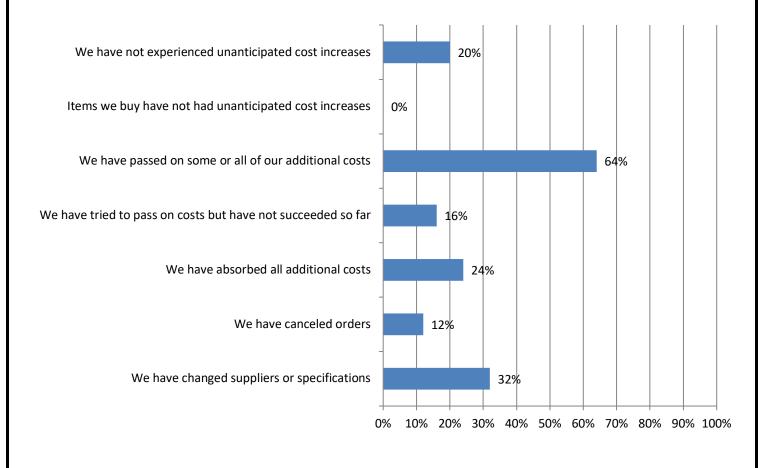
11. Has your firm adjusted pay and/or benefits for <u>hourly craft</u> or <u>salaried</u> personnel in the past 12 months? (Mark all that apply) Responses: 26



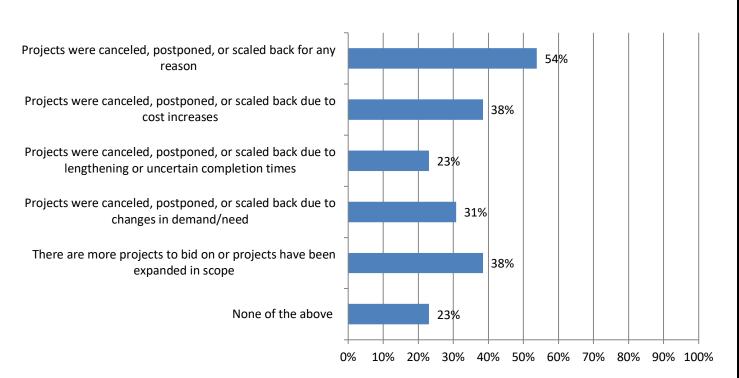
12. What impacts on project completion times, if any, is your firm experiencing? (Mark all that apply) Responses: 26



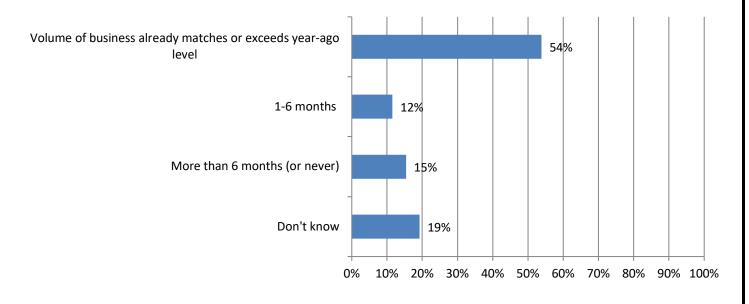
13. How have rising material costs affected your firm's projects, if at all? (Mark all that apply) Responses: 25

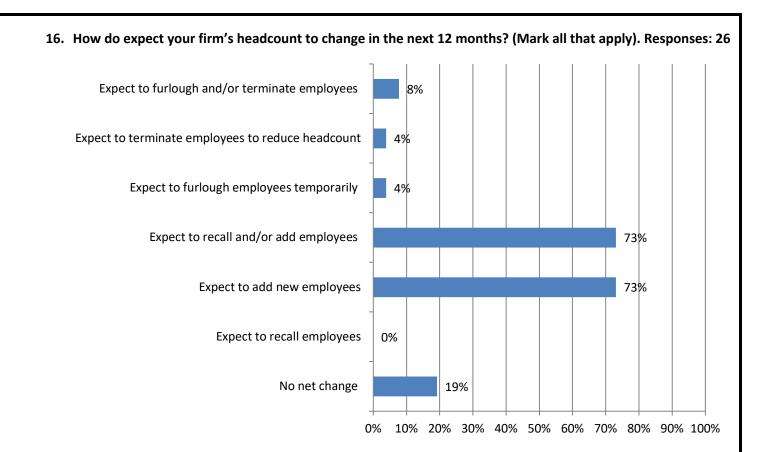


14. What impact, if any, are you experiencing with respect to upcoming or expected projects? (Mark all that apply) Responses: 26

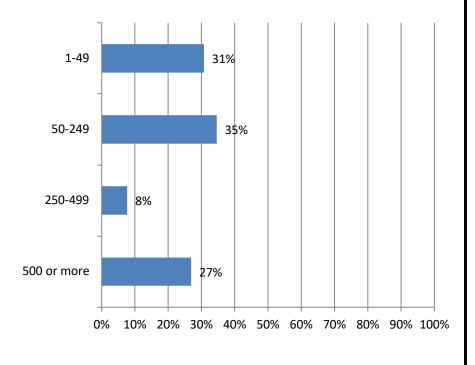


15. When do you expect your firm's volume of business will return to its normal level relative to one year earlier? Responses: 26

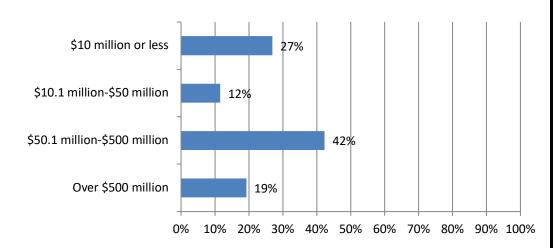




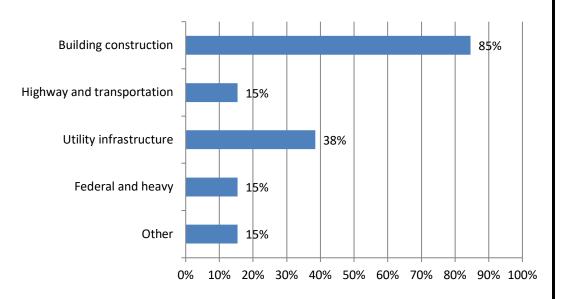
17. How many total employees did your firm employ at all of its locations as of June 30, 2021? Responses: 26



18. Estimate the total dollar amount of work your firm performed during the past 12 months. Responses: 26



19. Please indicate which of the following types of construction projects your firm performs (Mark all that apply) Responses: 26



20. When you self-perform construction work, do you operate as a union contractor or an open-shop contractor? Responses: 26

