



**AGC Building Contractors Conference
Caribe Hilton
San Juan, Puerto Rico
January 20-22, 2010**

Conference Program

All meetings and functions are open to all registered attendees unless otherwise noted.

Wednesday, January 20, 2010

- 3:00 PM – 5:00 PM **Registration—Olas Marble Desk/Flamingo Pre-Foyer**
- 4:00 PM – 6:00 PM **Building Division Leadership Meeting—Conference 8-9**
This meeting provides an opportunity for the Division leadership to discuss key issues of importance to the industry and the Division. All those who are interested in the work of the Division are encouraged to attend.
- 6:30 PM **On Your Own Meet & Greet—Oasis Bar in Caribe Hilton**
Head to the Oasis Bar to meet-up with fellow Conference attendees.
(All attendees are responsible for their own expenses.)
- 6:30 PM **Service & Supply Council Executive Committee, Specialty Contractors Council Executive Committee, and Building Division Leadership Dinner—Meet Buses in Caribe Hilton Lobby (SSC EC, SCC EC, and Building Division Leadership Only)**

Thursday, January 21, 2010

- 7:00 AM – 5:00 PM **Registration—Olas Marble Desk/Flamingo Pre-Foyer**
- 7:00 AM – 8:00 AM **Continental Breakfast—Sponsored by CMiC—Las Olas Terrace**
All registered attendees and spouses/guests are welcome to attend.
- 8:00 AM – 10:00 AM **Service & Supply Council Executive Committee—Conference 4-5 (SSC EC Members Only)**
The Service and Supply Council (SSC) was created to serve the needs of the Association's supplier and service provider members – which currently number nearly 13,000 firms. The SSC Executive Committee leads the Council and its members serve on AGC's Board of Directors.

8:00 AM – 11:30 AM

Lean Construction Forum—Las Olas

The AGC Lean Construction Forum is a new community where anyone within the AEC industry can come together to engage in a dialog on Lean Construction. The Forum is focused on developing an online network, educational resources, and learning opportunities on the use of Lean principals in the construction industry. Morning sessions include:

- **Opening Remarks**

Presenter: Chuck Greco, Linbeck Group & AGC Lean Construction Forum Chair

- **Lean Construction Advisory Group Progress**

Presenter: Chuck Greco, Linbeck Group

- Review the value we are trying to establish
- Review organizational structure
- “Value Stream” logic and activities
- Lean Construction Forum website

- **Course Planning Work Product**

Presenter: Tariq Abdelhamid, Enovio Consulting/Michigan State University

The Enovio Consulting team, commissioned by AGC of America with the help of the AGC Education and Research Foundation to research Lean Construction use and implementation in the commercial construction industry, will present their research findings used to compile the framework for AGC’s Lean Construction Curriculum to be developed in 2010.

- **Parade of Trades**

Facilitator: Mike Sullivan, Weitz Company

The “Parade of Trades” exercise illustrates the impact work flow variability has on the performance of construction trades and their successors. (A separate meeting will be offered in parallel for those who have already played “Parade of Trades” and wish to contribute ideas towards the Lean Construction Curriculum.)

8:00 AM – 11:30 AM

Specialty Contractors Council Executive Committee—Conference 3 (SCC EC Members Only)

Eight members of the AGC Specialty Contractors Council (SCC) comprise the SCC Executive Committee, all members of which sit on the AGC Board of Directors. The SCC Executive Committee is focused on leading the SCC in providing AGC specialty contractor members a voice in the Association and working with prime contractor members to find solutions to issues that affect the entire construction community.

- 8:00 AM – 11:30 AM **Project Delivery Committee—Lounge**
This active committee will review its 2009 activities, explore developments in Integrated Project Delivery (IPD) and Qualifications Based Selection (QBS), and discuss future initiatives on a broad range of project delivery topics.
- 8:00 AM – 11:30 AM **Construction Marketing Committee—Garden Wing Murphy Room**
This Committee’s mission is to inform AGC members of new market opportunities, to follow and report on trends in the construction market, and to advise members on the techniques and tools of marketing. Join this meeting and be a part of developing the Committee’s short and long term goals.
- 10:00 AM – 11:30 AM **Contract Documents Committee/PIAC Contract Documents Work Group (AGC and PIAC Members Only)—Conference 6**
Participate in the creation and discussion of draft ConsensusDOCS standard documents. The AGC Contract Documents Committee’s mission is to continue to be recognized as the leader in providing and continually improving balanced contract documents for the construction industry by: being aware of the needs and concerns of all AGC members and chapters; advocating equitable risk allocation between Owners, Architects and Engineers, and Contractors; and creating and endorsing a comprehensive family of documents and educating all parties in their use.
- 10:00 AM – 11:30 AM **Chapter Subcommittee—Conference 7**
This Subcommittee is focused on ensuring that an open dialogue exists between the Building Division and AGC Chapters. Building Division members and Chapter Executives will discuss issues of mutual interest such as curriculum development, credentialing, building construction market, and products and services.
- 11:30 AM – 1:00 PM **Welcome Luncheon & Building Division Overview—Flamingo**
AGC Building Division Chairman Mike Kenig will provide an update on Building Division activities.
- 1:00 PM – 5:30 PM **Lean Construction Forum—Las Olas**
The Forum will reconvene for several dynamic and engaging presentations.
- **Summary of Morning Discussion**
Presenter: Chuck Greco, Linbeck Group
 - **Lean Construction: A New Paradigm for Managing Construction**
Presenter: Tariq Abdelhamid, Enovio Consulting/Michigan State University

This session explores the evolution of Lean Construction as a different system for delivering and managing construction projects. The intent is to demystify Lean Construction and present how it supplements existing practices with a much needed holistic and integrated perspective on the project delivery process, as well as systematizing process improvement efforts. Lean Construction will be defined, and its principles and concepts explored. This discussion will be followed by focused sessions on example implementations.

- **What is a Lean Culture and How Do I Cultivate One for My Company?**

Presenters: Dean Reed, DPR Construction; Todd Brink, Boldt Company; and David MacNeel, Baker Concrete Construction

An organization's culture has been defined as the common set of norms, values, behavior patterns, rituals, and traditions. Culture speaks to how people behave and why. Furthermore, culture and leadership are strongly linked. Once culture exists, it determines the criteria for leadership. At the same time, leaders should be conscious of culture; otherwise it will manage them (E.H. Schein).

This session explores the concept of a Lean Culture and provides three examples of companies that have already started the journey.

- **What is a Lean Program and How Do I Implement One for My Company?**

Presenters: Chuck Greco, Linbeck Group; Romano Nickerson, Boulder Associates; and Eric Hedlund, Sundt Construction

In The Toyota Way, Jeffery Liker identifies the 14 principles that make up the Toyota Way. These principles in turn drive the techniques and tools used by Toyota on a daily basis at the (1) Enterprise Level and (2) Factory Level.

In this session three speakers explore the philosophy, techniques, and tools that comprise their company's Lean Program.

- **What are the Benefits to Owners, Architects, General Contractors, and Specialty Contractors?**

Presenters: Mark Luegering, Messer Construction and Mike Sullivan, Weitz Company

There are numerous "hard" and "soft" benefits that can be attributed to the implementation of Lean principles, techniques, and tools. Specific examples and a case study will be presented.

- **Open Forum**
Overview and facilitated questions and discussion between the presenters and the audience.

5:30 PM – 7:00 PM

Networking Reception—Sponsored by the National Association of Surety Bond Producers (NASBP)—Atlantic Garden (back-up Conference 3-7)

Come join your fellow attendees for cocktails, heavy hors d'oeuvres, and networking. All registered attendees and spouses/guests are invited to attend.

Friday, January 22, 2010

7:00 AM – 2:00 PM

Registration—Olas Marble Desk/Flamingo Pre-Foyer

7:00 AM – 8:00 AM

Continental Breakfast—Sponsored by Holland & Knight—Las Olas Terrace

All registered attendees and spouses/guests are welcome to attend.

8:00 AM – 11:30 AM

Private/Public Industry Advisory Council (PIAC)—Las Olas

The PIAC membership includes representatives from major U.S. commercial and manufacturing firms, public owners, AGC building contractor members, and designers. This meeting, which is **open to all attendees**, focuses on presentations and discussions of interest to both building contractors and owners.

- **Self Introductions & Market Reports**—PIAC members will be asked to introduce themselves and briefly comment on the current condition of the building construction market in their region or industry sector.
- **Federal Legislative & Regulatory Update**
Presenter: Jeffrey D. Shoaf, AGC of America
There has been no lack of debate in Washington and throughout the Nation regarding a number of policy issues in the first year of the Obama Administration and the 111th Congress. Economic Stimulus, Card Check, Climate Change, Health Care Reform, Buy America, E-Verify, PLAs...just to name a few. Hear about the good, the bad, and the ugly from AGC's chief lobbyist.
- **The Current State of the Surety Industry**
Presenter: William F. Maroney, City Underwriting Agency, Inc.
The immediate past president of the National Association of Surety Bond Producers (NASBP) will address the state of the surety market.

- Exploring the Risks Related to Building Green Projects**
Presenter: Steven Charney, Esq., Peckar & Abramson
 More and more buildings are being built “green.” What does a “green” building mean? What are the expectations of the owner? What can the contractor expect? This presentation will review the financial and legal liabilities involved, discuss common terms and conditions, and review the key points in the procedures manual updated for LEED v3. A summary of the new ConsensusDOCS Green Building Addendum will also be provided.
- Business of Safety Primer**
Presenter: Mike Fredebeil, CSP, Willis North America
 Your organization’s safety process can be a powerful business tool to differentiate you as a “best of the best” contractor from those whose safety processes are not integrated into their overall business plans. Traditional prequalification methods focus more on numbers than how a firm’s safety process fits into their overall business leadership and management plan. Most contractors are doing a lot of good things in the safety area, but sometimes have difficulty communicating how it all fits together to others. This presentation will discuss a simple tool called a “Safety and Risk Management Profile” to help your firm showcase how safety fits into your overall business process.

11:45 AM – 1:15 PM

Keynote Luncheon—Sponsored by Autodesk—Flamingo

Presenters: George M. Lancos, Johnson & Johnson and Co-Chair of CURT’S LEAN Project Delivery Committee; Alan Laurlund, XL Construction; and Kevin Ng, XL Construction

This session will include an overview of CURT’s LEAN Project Delivery Committee along with a review of the progress that Johnson & Johnson has made along the Lean Construction Path. An overview of a just completed Johnson & Johnson project that utilized Lean tools will be provided by the contractor who managed the project.

1:30 PM – 4:30 PM

Private/Public Industry Advisory Council (PIAC)—Las Olas

- Business of Safety Group Break-Out and Discussion**
Facilitator: Mike Fredebeil, CSP, Willis North America
 Attendees will break into groups and discuss a specific issue or problem statement related to the “business of safety.” The groups will then reconvene into one group, report on their findings, and participate in further discussion.

- **GSA Update**
Presenter: Chuck Hardy, U.S. General Services Administration
Nearly a year has passed since the American Recovery and Reinvestment Act of 2009 (economic stimulus) was signed into law. Hear the latest on how the U.S. General Services Administration (GSA) is spending the \$5.6 billion it received for federal buildings and facilities from the stimulus. In addition, you will learn about other important GSA programs and initiatives.
- **Contractor Surety Losses: Lessons Learned**
Presenter: Kevin L. Lybeck, Esq., Travelers
This session will outline the elements that have historically driven contract surety losses, and the questions contractors can anticipate from their surety partners in today's very challenging construction environment. As current market conditions force construction companies to reevaluate their business plans and target market segments, the hard lessons sureties have learned from contractor defaults can provide a valuable perspective to contractors addressing these difficult issues.
- **PIAC Contract Documents Work Group Report**
Presenter: Philip E. Beck, Esq., Smith, Currie & Hancock LLC
The vice chair of the AGC Contract Documents Committee and the PIAC Contract Documents Work Group will report on the Committee's activities and provide an update on ConsensusDOCS.
- **AGC BIMForum Report**
Presenter: Mike Kenig, Holder Construction Group LLC
Updates will be provided on numerous BIMForum activities including the 2010 BIMForum meetings, The Contractor's Guide to BIM—Edition 2, and the *MEP Spatial Coordination Team Requirements for Building Information Modeling* document.
- **Future PIAC Planning and Open Discussion**

5:30 PM – 6:30 PM

Hospitality Reception—Sponsored by the Puerto Rico Chapter-AGC—Oasis Garden (back-up Tropical)

Come join your fellow attendees for cocktails, hors d'oeuvres, and networking. A Rum Bar will be a featured attraction. All registered attendees and spouses/guests are invited to attend.

- ❑ **Meetings and functions are open to all attendees unless otherwise noted.**
- ❑ **Attire for the Conference is business casual.**