



# CURT and Johnson & Johnson's LEAN Journey

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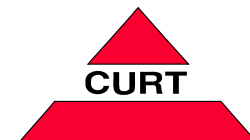
**AGC Building  
Contractors Conference**

**22JAN10**

# CURT's Mission



The Mission of THE CONSTRUCTION USERS ROUNDTABLE is to create a competitive advantage for construction users. CURT will accomplish this by providing aggressive leadership on business issues that promote excellence in the creation of capital assets.

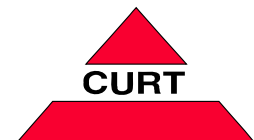


THE CONSTRUCTION USERS ROUNDTABLE  
"THE OWNERS VOICE TO THE CONSTRUCTION INDUSTRY"

# CURT's Vision



- CURT is the premiere Owners organization, recognized as leading key strategic stakeholders in driving continuous and significant improvement in the construction industry.
- CURT is a leader in providing meaningful products and services, leading industry acceptance as well as implementation guidance to the construction industry.

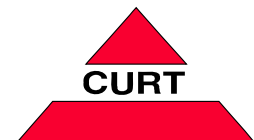


**THE CONSTRUCTION USERS ROUNDTABLE**  
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# CURT's Strategic Thrusts



- Education
- Local User Council Network
- National Conference
- Process Transformation
- Safety Improvement
- Workforce Development and Industrial Relations
- LEAN Project Delivery 

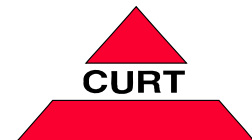


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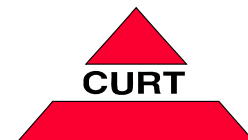
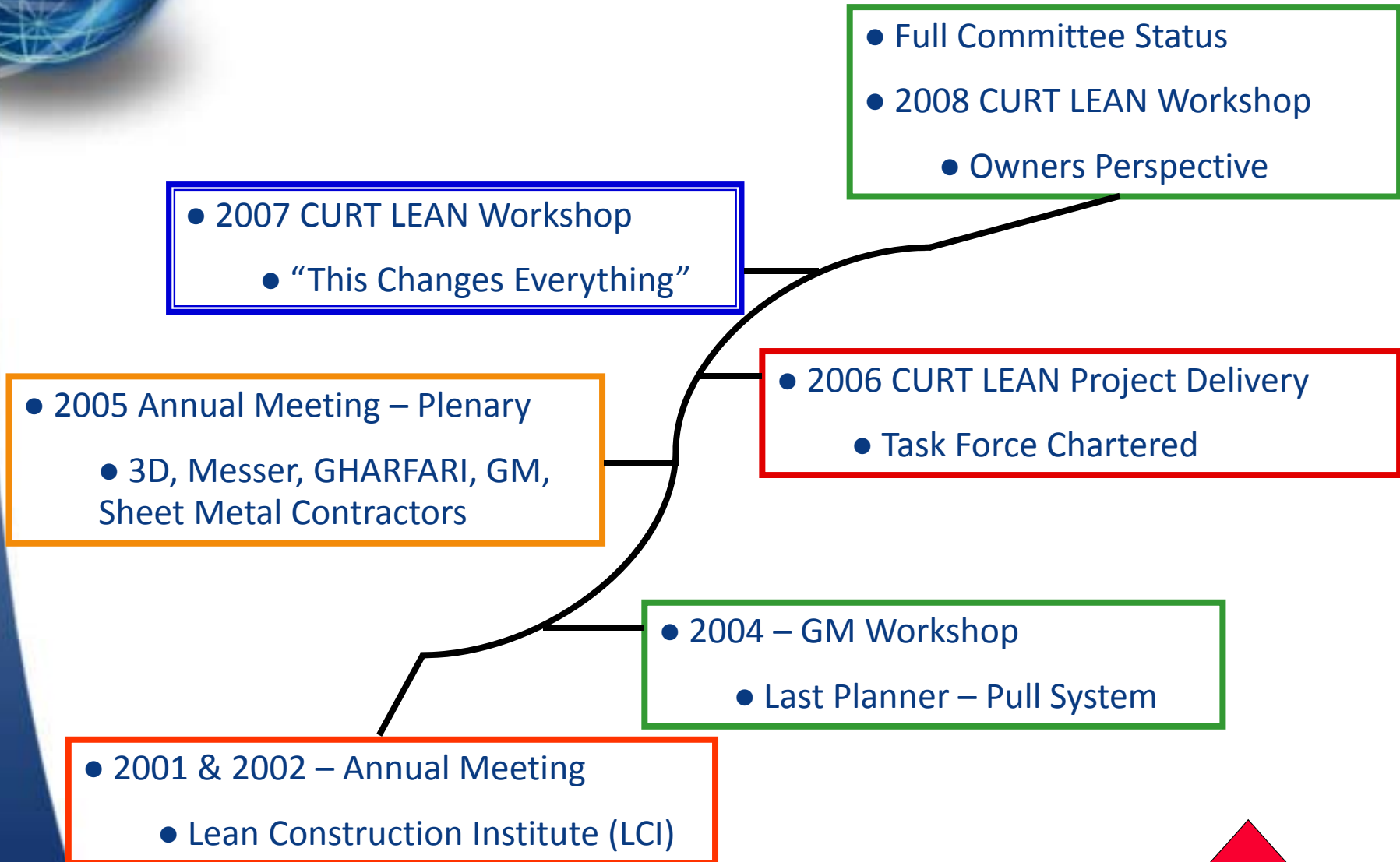
# LEAN Project Delivery Committee Objectives



- Deliver a series of LEAN Workshops and Webinars
- Provide path forward implementation recommendations to the CURT Executive Committee
- Provide key learnings through a series of articles in the CURT Voice magazine
- Build further collaborations with other LEAN practitioners – CII, LCI, AGC
- Increase CURT Member knowledge of LEAN via “The LEAN Journey”



# CURT'S LEAN Journey

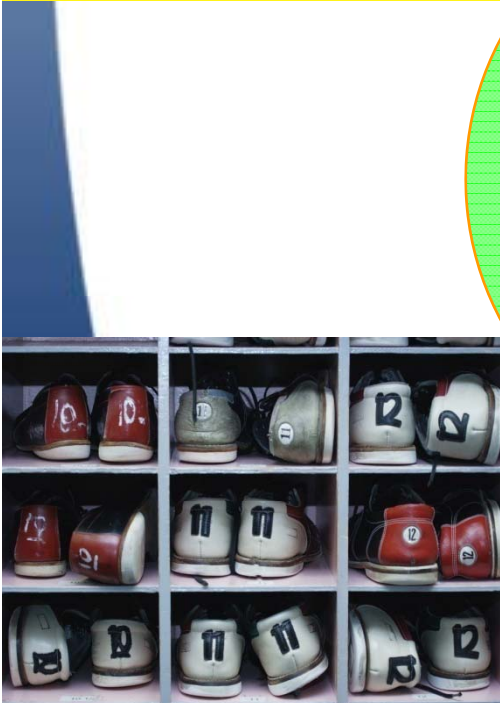


## Areas of Focus

*Work  
Process*

*Behavior  
Changes*

*Contracting  
Styles*



# CURT'S LEAN Journey

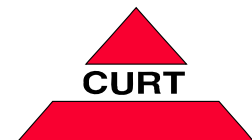


## ● 2009 Accomplishments

- Memorandum of Understanding between CURT and LCI Developed
- Breakout at SEP Membership meeting on Lean Principals and The Changing Construction Landscape
- Article in The Voice - Starting the Journey Towards LEAN Project Delivery
- 2009 Annual Conference Breakout - Taking the Industry LEAN: Implementation Tools and Strategies

## ● 2010 Goals

- Memorandum of Understanding between CURT and LCI Finalized
- Benchmarking with FMI
- Target a joint an LCI/CURT Forum
- Deliver Webinar's based on WP1004-A - CURT's Path toward LEAN Project Delivery





# Johnson & Johnson

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- Our Family of Companies comprises:
  - The world’s premier consumer health company
  - The world’s largest and most diverse medical devices and diagnostics company
  - The world’s fourth-largest biologics company
  - And the world’s seventh-largest pharmaceuticals company
- We have more than 250 operating companies in 57 countries employing 117,000 people.
- Worldwide headquarters is in New Brunswick, New Jersey

- Three Main Offices
  - New Jersey
  - Belgium
  - Asia / Pacific
  
- Workstreams
  - Project Management
    - Americas
    - EU / AP
  - Engineering and Platform Solutions
  - Service Development
  - Manufacturing and Convergent

# J&J's LEAN Journey



## • 2007

- CURT LEAN Project Delivery Task Force
- Revise GC RFP Language to include verbiage on LEAN Project Delivery
- Look-ahead scheduling and PCC on project in Vacaville, CA

## • 2008

- Pull Schedule session for project in Vacaville, CA
- 5 'S' implemented for same CA project
- Look-ahead scheduling and PPC on project in Vacaville, CA

## • 2006

- WWE Management interested in engaging LEAN within Project Management
- Information gathering and learning phase

## • 2009

- Cordis West Coast Consolidation Project
- Partnered with XL Construction on LEAN Project Delivery

2010